

Annual Report 2015-2016

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Message from the Chairperson and General Manager

We continue to experience many changes in our organization and the communities in the region we service.

One of the shifts for our organization was a policy of the Treasury Branch mandating any/all organizations across Canada that received federal funds to amend their governance policies effective March 31st, 2016. Volunteers were requested to step down if they had volunteered for nine consecutive years....for our organization alone it meant losing three committed and dynamic volunteers in our region (you will find a tribute to them in the report). This year we hosted a volunteer recognition event at the Historic Hat Creek Ranch; this was our way to thank all of our past and present Board Members for all their dedication and hard work.

Changes over time to our economy and labour market have led to the focus of improving the economic stability of communities in our region. This challenge although not unique to our region, has given Community Futures the mission of sustaining and growing communities and increasing economic development in rural areas.

Community Futures volunteers and staff thrive on change. We embrace it and encourage our community members and partners to seek the countless opportunities.

We are looking forward to another year of sustainability and growth in our region and excited to be a part of it!

Sincerely,

Victor Smith, Chairperson



Itt. St.

Debra Arnott, General Manager



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2016 – 2017 Strategic Priorities

The Board of Directors and Staff complete an operation plan every year. The team sets priorities for the coming year as well as long term strategies.

Short-Term Strategies: (up to 2 years)

- Maintain travel for General Manager and Staff
- Figure 1. Enhance partnership with Canadian Youth Business Foundation
- Maintain partnership with Venture Connect providing support and counseling

Long-Term Strategies:

- Continue to provide regular community visits by General Manager and staff
- Support businesses that address productivity issues, adopting innovative technologies processes and practices.
- Assist businesses to enter global markets
- Support the promotion of skills training opportunities
- Support business and initiatives that can bring new technologies to Canadian and global markets
- Support participation of Aboriginal peoples in economic development
- Support businesses to take advantage of federal procurement opportunities

2015 – 2016 Strategic Priorities

Short-Term Strategies: (up to 2 years)

- Framework Recruiting and training new volunteers to replace the board members that resigned
- Maintain travel for the General Manager
- Enhance partnerships
- Lend more dollars in the region/province
- Work with the CFBC and the provincial marketing campaign

Long-Term Strategies:

- Continue to provide regular community visits by General Manager and staff
- Raise the profile of Community Futures as leaders in business development
- Provide capacity to youth-entrepreneurial skills and small business as an option-job creation youth to start a business
- Prepare business owners for succession planning

Accomplishments: (2015-2016)

- Strong Partnership with Venture Connect
- Fartnership with Canadian Youth Business Foundation
- Seneral Manager was appointed to the Rural Advisory Council that was initiated by the Premier of BC.
- Frovided 21+ entrepreneurs with Financing in our region.
- Lent out over \$800,000.00 dollars into the communities
- Partnership with Literacy Program (Decoda)
- Presentations were made to <u>all</u> local Governments in our Region

Mission Statement

"To plan and initiate development of our area through the promotion and facilitation of cooperative activities dedicated to the social, environmental and economic well-being of our citizens and communities."



Debra Arnott taking a tour of the newly renovated Station House in Hope, BC

About Community Futures

What is the origin of Community Futures?

Employment and Immigration Canada (now named Human Resources and Skills Development Canada), starting in 1986, was responsible for establishing 90 Community Futures organizations throughout rural Western Canada http://communityfuturespanwest.ca

In 1995, responsibility for Community Futures was transferred to Western Economic Diversification Canada (WD) who continues to have contribution agreements with Community Futures http://www.wd-deo.gc.ca/eng/

Community Futures Sun Country

Community Futures Sun Country began operations in 1988 as an independent, non-profit corporation.

We are:

- Locally autonomous not-for-profit organization
- We are a national organization http://www.communityfutures.ca/
- Governed by a volunteer Board of Directors http://www.cfsun.ca/our-board
- Community-driven
- Committed to local and regional economic development in all industry sectors
- Partnership oriented
- Apolitical

Community Futures Sun Country receives funding support from Western Economic Diversification (WD) to assist in delivering programs. The organization is **NOT** a government department or agency, although it often delivers services for all levels of government. The organization collaborates with government, corporate and community partners in order to deliver programs locally. Some of these programs include:

- Business Financing Programs
- Mathematical Street Street
 Mathematical Street
 Mathematica
- Business Resource Library
- Business Counselling
- Community Economic Development



Diversification de l'économie

Doing business in BC Starting, Expanding, or Moving

a Business?



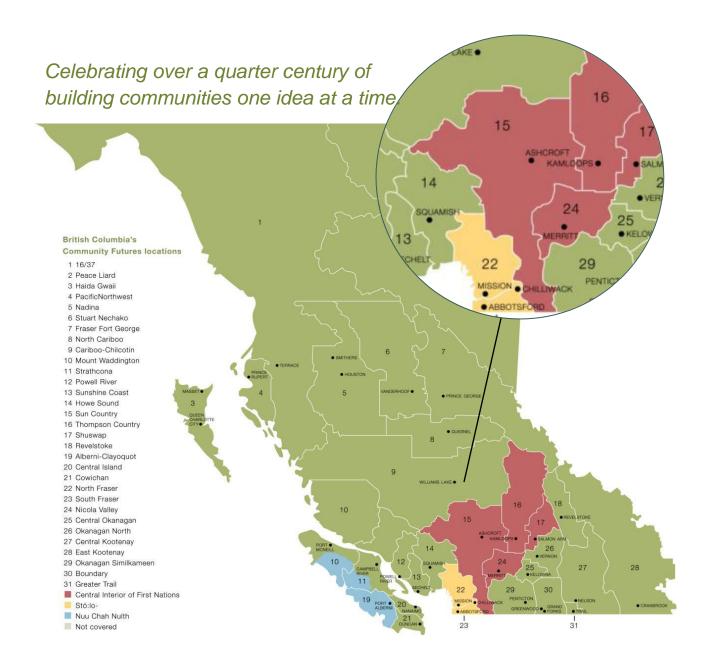
Location & Service Area



Community Futures Sun country is located in Ashcroft at 203 Railway Avenue. To accommodate our large service area, the General Manager and staff is available to meet our clients in any of our communities at their request.



Community Futures Sun Country services a large geographical area that stretches from 70 Mile House in the north to Hope in the south and from Logan Lake in the east to Gold Bridge in the west. The service area covers approximately 35,000 square kilometres and the region's population is approximately 23,000 people.





Staff from left to right: Linsie Lachapelle, Courtney Dash, Margaret Moreira and in front Debra Arnott

Board of Directors

Community Futures Sun Country is governed by a volunteer Board of Directors who are dedicated to community economic development in the region.

Community Futures Sun Country held their Annual General Meeting June 23, 2016.

Committees:

- Section Community Economic Development
- Personnel
- ➢ Policy and Development
- ₭ Loan
- Finance



(left to right: Debra Arnott, General Manager and Victor Smith, Chairperson

The Volunteer Directors:

The elected officials are:

Victor Smith

Chairperson:

Dona Radomsky

Vice-Chair:

Karma Kubbernus

Secretary/Treasurer:



Left to Right: **Karma Kubbernus**, Secretary/ Treasurer, **Victor Smith**, Chairperson, **Dona Radomsky**, Vice-Chairperson



Board Members attended the Community Futures leadership training in Kamloops

(left to right: Margaret Hohner, Victor Smith, Karma Kubbernus & Andrew May)

Board members participate in the Community Futures Leadership Training any opportunity they can



Volunteer of the Year Award 2016

Community Futures Sun Country has recognized Spences Bridge resident and past Board Member, Mr. Jim Ryan as its 2016 Volunteer of the Year. Jim has been on the Community Futures Board since 2003, he stepped down in March 2016.

Jim is a hard working volunteer that focuses a lot of energy on his community and the Region. He's always ready to speak up for his community, he takes a "big picture" approach and tries to help all the communities in the region in terms of enabling small business through self-empowerment.



Board Appreciation dinner

Community Futures held an appreciation dinner for the three Board Members that left in March 2016 as a result of the new Federal government regulations which came into effect March 2016.

Left to Right: Scott Medlock (Hope/Boston Bar), Jim Ryan (Spences Bridge), John White (Clinton/70 Mile)





John White, Scott Medlock & Jim Ryan were presented with wood carvings made by Bea Different Canada, as a token of appreciation for the many years they volunteered on the Community Futures Board.



Scott Medlock is a resident of Hope. Scott had been the past Chairperson of Community Futures for 4 years. He is involved in the Hope Lions Club, Hope and District Chamber of Commerce. He is also a member of the volunteer fire department and is involved in the Brigade Day Committee. Scott is currently a Councillor for the District of Hope.

Jim Ryan has lived in the area since 1992. He has worked extensively in the tourism industry and is currently employed as a project manager for Telus Corp. Jim spends any spare time he has volunteering in Spences Bridge.





John White has served with Community Futures since 1997 as Director, Vice-Chair and/ or Chairperson. Other experiences include Board and committee membership with the local Chamber, Credit Union, and numerous other community groups. John served as a Councillor in local government, and is now a retired Government agent.

Board Reunion

May 2016 Community Futures hosted a Board Member reunion at Historic Hat Creek Ranch. It was our way of thanking our past and present Board Members for all their dedication and hard work. We had an amazing response and enjoyed hearing everyone share their stories.













~ photos by Billie Jean Gabriel Photography

Community Futures Board Members

Victor Smith, Resident of Hope

Chairperson

Victor Smith is a long term and active resident of Hope. His background is in The Mining and Construction Industry. He supports and encourages entrepreneurship, recognizing how instrumental businesses are in rural communities. The list of organizations Victor has participated in is endless. Victor was recently awarded the Provincial Champion for Volunteer of the year. His tireless dedication to his community is inspiring to those around him.





Dona Radomsky, Resident of Logan Lake

Vice-Chairperson

Dona became a resident of Logan Lake in 2003 as the communities Pharmacist - Manager. She was instrumental in the formation of the Logan Lake Business Association and took the lead as chairperson in 2004. Dona is very involved in her community.

Karma Kubbernus, Resident of Cache Creek

Honorary Secretary/ Treasurer

Karma is a resident of Cache Creek and Branch Manager of the local Credit Union. Karma is the President of the local Rotary Club and has been a representative at the National Young Leaders Conference. Karma seeks to have meaningful impacts in her community by way of professionalism, volunteer activities and working with charitable organizations. She likes to work in an environment that encourages leadership and lifelong learning.



Willow Anderson, Resident of Ashcroft

Director

Willow was raised in the region and works in the retail sector. She is presently co-managing the local building center. She is very involved with youth groups which support her focus regarding family. Willow has a keen interest working with the local businesses and understands the importance of providing entrepreneurs support and has been involved with the Chamber of Commerce.





Margaret Hohner, Resident of Lillooet Director

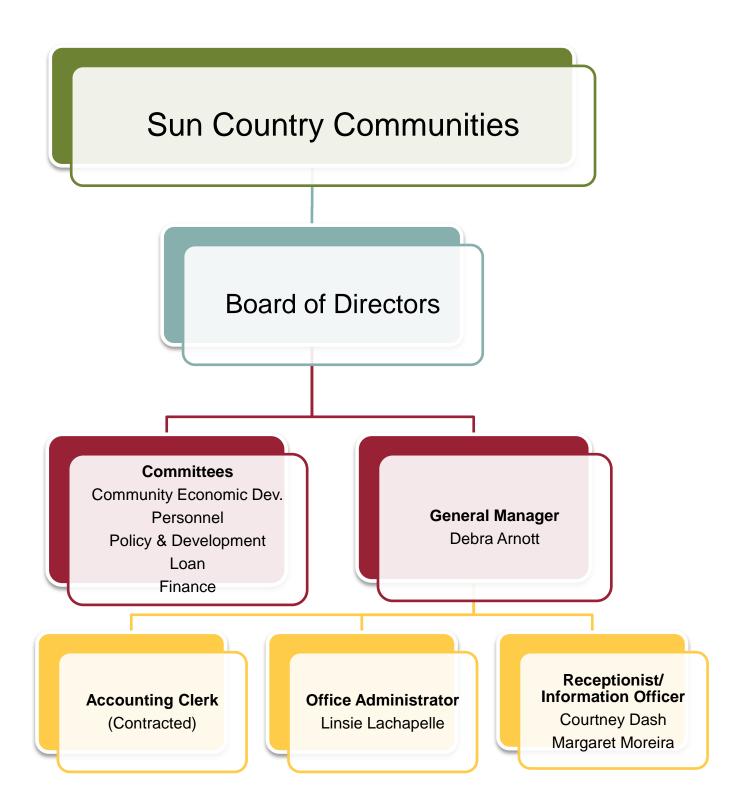
Margaret has more than twenty years of Coordination experience in post-secondary education, including twelve years in TV Broadcasting. Margaret is an active community member in Lillooet responsible for providing leadership to various public stakeholders. "I strive to support a collaborative and cooperative environment."

Andrew May, Resident of Clinton

Director

Andrew May is a resident of Clinton and an active member in the community. He currently is on the Board of the South Cariboo Museum Society and is an Executive Member of the Clinton and District Economic Development Society. He has served on boards of several community groups, including Economic Development and Historical Societies in the Okanagan and South Cariboo. Andrew has been an instructor at Okanagan College, Owner/Operator of an auto repair shop and Founder/President of Procurement and Inventory Management Consultancy.





Community Futures Staff Members



Debra Arnott General Manager

Debra is responsible for the overall operations of the Corporation, including negotiating programs for the area. She has a passion and years of experience in community economic development, and works diligently to try and ensure that programs remain in the rural communities that are serviced by Community Futures. Deb has been with the organization since February 1992. She is a certified Aboriginal Economic Developer and was appointed to the Provincial Rural Advisory Council in January 2015.

Linsie Lachapelle Office Administrator

Linsie is the Office Administrator. She assists the General Manager with administrative support for the Loans program and Projects. The technical support for all software and computers; she also provides support and mentorship to Courtney and Margaret.





Courtney Dash Accounting Assistant/ Receptionist

Courtney is the Accounting Assistant/ Receptionist for Community Futures. She provides secretarial, administrative and reception support to the Community Futures office. She assists the General Manager with Accounting. Courtney also provides research, support and information services to existing and future clients.

Margaret Moreira Receptionist / Information Officers

Margaret is the Receptionist/ Information Officer for Community Futures. She provides secretarial, administrative and reception support to the Community Futures office. Margaret also provides research, support and information services to existing and future clients.



Community Futures Program & Service Delivery

General Services

Business Resource Library

The office has hundreds of books available to assist clients in nearly every aspect of business. Everyone is welcome to browse the library and borrow a book or two at no cost. Arrangements can be made to have books delivered to communities within our service area. Please visit our website for the list at

http://www.cfsun.ca/business-resource-library



E-Books

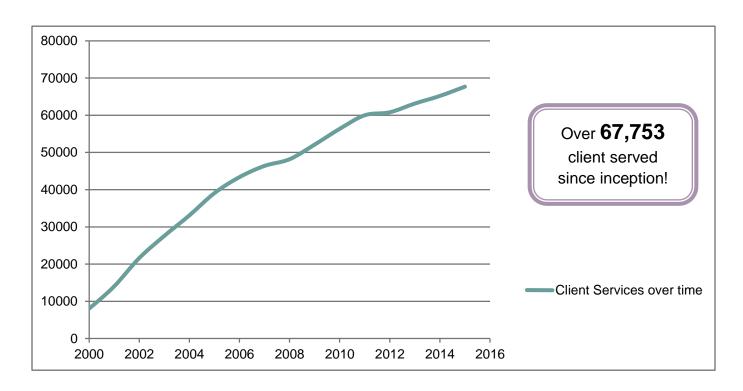
Community Futures has several e-books available, published by Blue Beetle Books.

- Marketing
- Business Strategies
- Customer Service
- Leadership
- Human Resources
- Crowd Funding
- Social Enterprise
- Sales
- Social Media for Small Business
- Winning Government Business
- Succession Planning
- Starting a Business

To access them, please visit our website http://www.cfsun.ca/ebooks

Business Counselling Sessions

One-on-one business counselling is available to anyone who is interested. This service is confidential and FREE of charge.





Director Margaret Hohner and General Manager, Debra Arnott at the Regional Agriculture Committee Meeting

Public Computer Access

There is a computer in the reception area. Computer use is available to clients and to the general public free of charge to assist with business research and business plan development.



OneStop Business Registry

This service allows clients to complete and submit registrations quickly and efficiently with provincial, federal and municipal departments. Some examples include GST, Corporate Registry and WorkSafe BC to name a few http://www.bcbusinessregistry.ca/







Small Business BC Seminars

Community Futures has also partnered with Small Business BC to deliver training sessions. Our board room facilities are available for anyone who has registered for these seminars and needs access to internet to participate in them. You can register on the homepage of our website www.cfsun.ca

Marketing Initiatives

Community Futures Sun Country engages in a number of marketing initiatives to ensure that programs are both visible and accessible throughout the service area. This year, the following marketing initiatives were carried out:

The Leading Edge E-Magazine

- * Electronic monthly E-Magazines
- Features business articles and tips for Entrepreneurs
- Distributed through email, Facebook and website to approximately 900 businesses and individuals

Trade Shows

- Community Futures Sun Country attends local trade shows
- Debra Arnott attended the Gold Country Tourism Symposium in Merritt B.C.



Gold Country's first Tourism Symposium held in Merritt B.C.

Media Contacts

- Press releases are sent to regional media announcing events and programs offered through the Community Futures Sun Country office
- Radio ads are played on our local radio station.

Community Visits

- Presentations were made regarding services provided to all municipal Councils in the region
- The General Manager visits the communities on a regular basis, meeting with individuals face to face. Communities are advised through a newsletter/ video clip (bombbomb) distributed via our email database, Facebook and Twitter, we currently reach approximately 596 businesses and individuals



Debra Arnott presenting to the local governments in the Region



Because it's not always apples to apples ...

Website

Community Futures Sun Country's website <u>www.cfsun.ca</u> is maintained on a regular basis to provide key up to date information and resources to the organization's clients, members and partners

Print Ads

- * ½ page spread in the Ashcroft Connector Directory
- 1 page spread in the Logan Lake Program and Resource Guide
- Back page spread in the Clinton Lariat
- * 1 page insert in the Clinton Lariat
- 4 1 page insert in the Valley Brew
- Venture Connect business buyers guide (digital Copy) Quarterly Publication http://www.ventureconnect.ca/business-listings/business-buyers-guide/#
- Lillooet Chamber ad monthly
- Back page spread in the Lillooet News
- Back page spread in the Hope Standard
- Half page ad on the front page of the Hope Standard
- Mail drop to all the communities we serve
- Back page spread in the Ashcroft Journal

Facebook

You can find us at www.facebook.com/cfsuncountry



Twitter

You can find us at www.twitter.com/cfsuncountry



Workshops

Small Business BC http://smallbusinessbc.ca/



Community members attended the World Host Program sponsored by Community Futures in partnership with Gold Country Communities Society

Participants attended the Agri-Food Business Planning Course in Ashcroft and Lillooet, hosted by Community Futures



General Manager providing overview on how Community Futures can support them in their Agriculture business

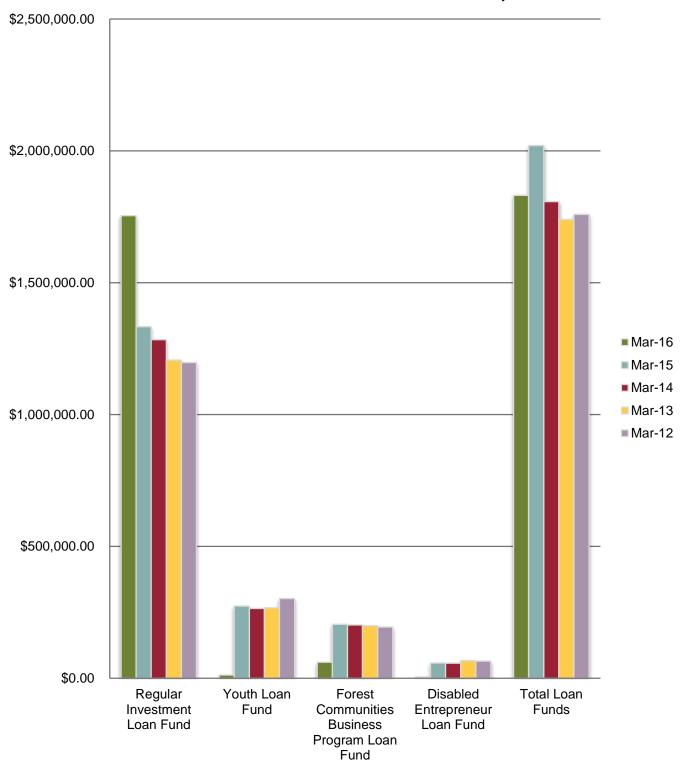


Lillooet Agri-Food Business Planning Course

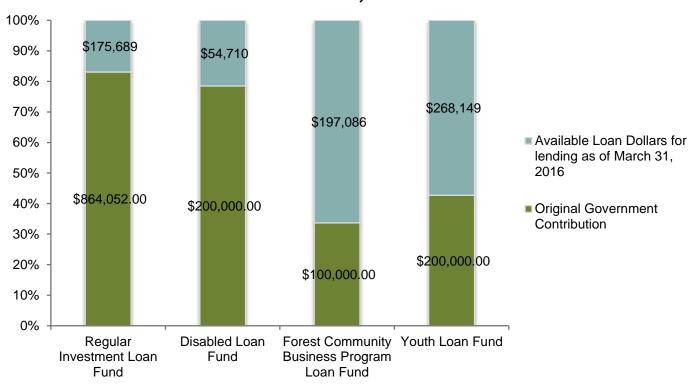
Loans Program

Community Futures Sun Country is *growing communities one idea at a time*. It provides secured, repayable loans to start up or expand businesses within its region. The organization has direct access to a number of diverse loan funds.

Loan Fund Assets as of March 31, 2016

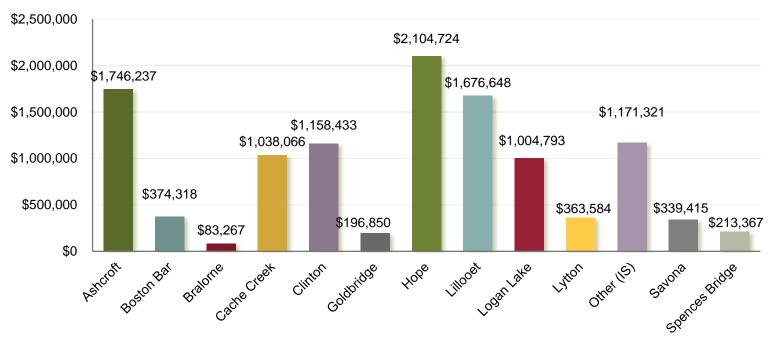


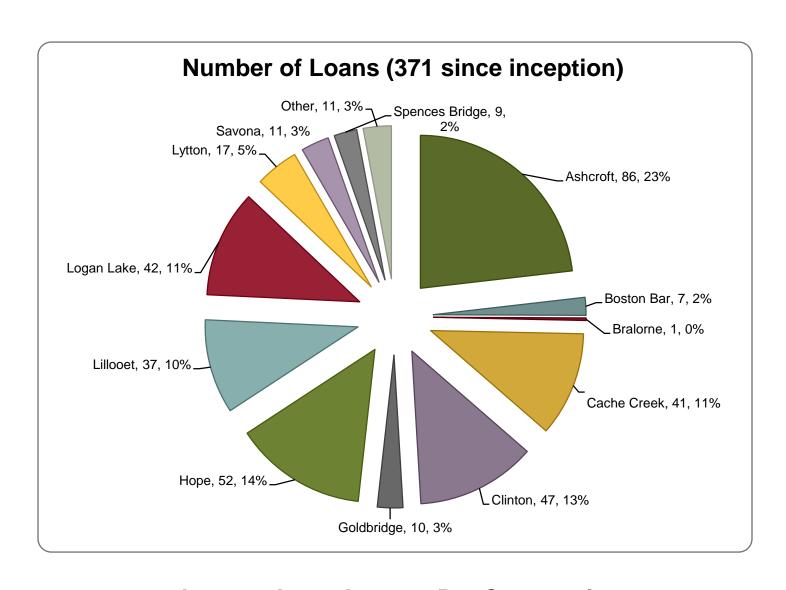
Available Loan Dollars (\$) at March 31, 2016



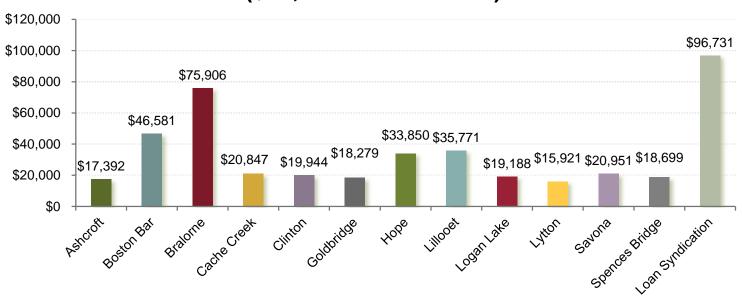
Value of Loans (\$) at March 31, 2016

(total value since inception \$11,471,023)





Average Loan Amount Per Community (\$25,635 for all loans)



Our Loan Products

Flexible, affordable Community Futures loan products are specifically designed to help entrepreneurs grow their businesses. Each one is tailored to meet a particular business need – and loan decisions are made locally and quickly.

Opportunity Loan » Fast access to capital – so you can make a decision to change, taking advantage of opportunities when they happen

In business, there are times when you just need a bit of cash to be able to react to a great opportunity. And during an economic downturn, the businesses that survive are often the ones that continue to pursue opportunities and keep moving forward.

If you see an opportunity that could help your established business, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including Opportunity Loan — especially for the quick-thinking entrepreneur ready to seize an opportunity.

TechBlazer Loan » Financing for key investments in technology – to help stay competitive in our world of change.



During these tough economic times, investing in innovation can be more important than ever for businesses wanting to stay competitive and cater to a shrinking clientele. Developing new products and markets, value-adding, or training staff to use new techniques or equipment could give you the edge you need to survive.

If you're ready to take that extra step, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including TechBlazer — especially for the innovative entrepreneur wanting to stay competitive.

GlobalReach Loan » Access to funds to reach into new markets – nowadays, every business has the potential to go global.

An economic downturn can mean opportunity for those who are focused, persistent and creative. Maybe your competition is pulling back, making more space for you and creating the perfect opening for expansion into new markets.

If you need to grow, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including GlobalReach — especially for the forward-thinking entrepreneur looking for new places to grow.

BizBuyout Loan » Financing to buy an established business – sometimes, buying a successful business is the best way to go.

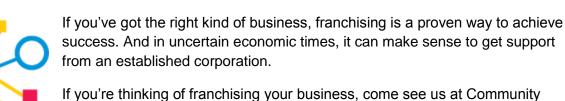


Great little businesses can be great little investments.

And in times like these, with unemployment rates climbing, buying an established business can make a lot of sense. If you have the dedication, commitment and creativity to be your own boss, self-employment could be exactly what you're looking for.

If you're interested in buying a successful business, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including BizBuyout — especially for the entrepreneur who sees opportunity waiting.

FranchiseRoute » Funding to franchise your business – we can help with financing and professional franchising advice.



Futures. We've just launched an exciting new line-up of loans products –

including FranchiseRoute – especially for entrepreneurs wanting to explore growth options.

NewBiz Loan » Funds for starting up a new business – if you've got what it takes to be an entrepreneur, we can help you get up and running.

> You'd be amazed how many successful businesses were started during a recession. If you plan carefully and work hard, this could be the perfect time to launch your dream. Supplies may be cheaper, good people more available and customers could be looking for change.

If you've got a dream, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including NewBiz — especially for the start-up entrepreneur with a great idea and the drive to make it reality.

NextGen Loan » Financing for young people who want to be entrepreneurs – we're here to see that you get your first chance to try.

If you think you have what it takes, maybe you can channel your ideas, energy and drive into becoming your own boss. An economic downturn is the perfect environment for fresh thinking, out-of-the-box solutions – and youthful perspectives.

If you're a young person with a business idea, come see us at Community Futures. We've just launched an exciting new line-up of loan products — including NextGen

— especially for the young entrepreneur who wants a chance to make a start.

BizAble Loan » For people with disabilities – because entrepreneurship can be the best way to get back into the workforce.

If you're a person with a disability, self-employment can be a great option.

In good times or bad, it can offer people with disabilities the opportunity to create a work situation adapted to their particular needs. If you've got the right commitment and attitude, starting a business could be the perfect way to get into the workforce.

If you're a person with a disability with a great business idea come see us at Community Futures.

4H Loan » For current 4H members



Community Futures Sun Country introduced a loan program specifically designed for 4H members. It allows the youth to borrow funds for purchase of a 4H project with a low interest rate and customized repayment terms. We could not be happier to support such a great organization; one that teaches youth about respect, hard work and caring for others.

Community Futures Leaders in Community Economic Development

Community Economic Development

Community Futures Sun Country is committed to *Community Economic Development (CED)* in the region. Presentations are made to village councils, chambers of commerce, community organizations and interested groups on a regular basis in order to establish, foster and maintain community partnerships with other agencies, stakeholders and service providers within the region. Community Futures Sun Country is also a member of the Chamber of Commerce's in the region.

Community Futures Sun Country also assists organizations with accessing funding from a variety of sources. Over the past year, Community Futures has been successful in acquiring and/or leveraging CED program funding in the Sun Country region.



Community
Futures Board and
Staff participated
in a Strategic
Planning session
in January to
develop the
organizations
operation plan



CED Projects

Rural Advisory Council

Debra Arnott, General Manager was one of 14 individuals to be appointed to the Rural Advisory Council. The mandate of the council is to provide input to government policy

decisions to best support thriving rural communities, while keeping in mind government's need to control spending and ensure an overall balanced budget for the Province.

The initial focus for the council will be to provide advice on rural economic development, including rural access to capital and business development support for rural entrepreneurs and businesses. The council will also advise on rural community capacity building, including the Rural Dividend.



Rural Advisory Council Members

Debra is now serving her second two year term on the Rural Advisory Board.

Rural Advisory Council website

Venture Connect

Over the next few years nearly ¼ of all BC Businesses will end up on the market for sale. The current population growth and demographics will no longer support the number of businesses that will be for sale. This shortage is expected to last for a couple of decades and will put many rural communities at risk.

Communities Futures has partnered with Venture Connect to assist business owners to prepare for successful sale and continuity of business in their communities. This partnership will improve communications and create new linkages to potential buyers in groups most likely to buy B.C. businesses, including immigrants, young people and vacationers aged

50 and over. This program has created an electronic publication that highlight businesses for sale in B.C. matching sellers to buyers.

Generally it can take 1-3 years to complete a good exit and 83% of small business owners don't plan their exit until they are ready to leave. To help entrepreneurs become aware of these succession planning workshops that are offered throughout our region, visit The Venture Connect Website http://www.ventureconnect.ca these seminars provided business owners with the tools to be prepared and help plan for a good exit.



Debra Arnott Attended the 2016 Community Crowd Funding Summit in Prince George, BC



General Manager Debra Arnott, took a tour of You Grow Foods in Hope, BC





Ashcroft Chinese Cemetery

Community Futures was excited to be a partner in this project. On June 5th 2016, a ceremony was held in Ashcroft honouring the memory and legacy of our Chinese Heritage. Two pieces of mosaic glass artwork were unveiled at the Ashcroft Chinese Cemetery. 80 people gathered to get a first look at the dragon mosaic, housed in a wooden country-temple style frame, and the koi mosaic, which forms the back of a wooden bench placed under a tree overlooking the site.

Twenty-one places of historical significance to the Chinese Canadian community are being provincially recognized under the Heritage Conservation Act fulfilling a commitment in the Chinese Historical Wrongs Consultation Final Report and Recommendations. 138 submissions were received representing 77 places to be considered for recognition, of which 21 have been recognized.





Minister Teresa Wat and MLA Jackie Tegart were in attendance for the unveiling

Business Walk in Hope

AdvantageHOPE, District of Hope, Community Futures, and the Ministry of Jobs, Tourism, and Skills Training undertook the inaugural business walk in Hope, British Columbia on February 25, 2016. The Business Walks program is intended to assist stakeholders in understanding the challenges facing local businesses while also recognizing the success stories inherent in the community. The purpose of the spring 2016 walk was to create a baseline of data and refine our tactics for future walks. It is AdvantagHOPE's intention to join stakeholders each fall to conduct a business walk. This will allow us to speak beyond anecdotal evidence of success when providing information to prospective investors. It will also help our stakeholders to better address the specific needs of the business community and measure the success of targeted programs annually.

The volunteers reached 79 businesses in spring 2016. For future walks, we will endeavor to add more volunteers and have more time in order to survey more businesses. Volunteers noted that, overall, business owners/managers were appreciative of the visit and had a lot of ideas and questions.

Buy Local! Buy Fresh!

General Manager worked with the coordinators of "Buy Local! Buy Fresh!" www.buylocalbc.org to include our region. This partnership has provided some of our local producers an opportunity to raise their profile.

General manager; "I plan on working with the co-ordinator to expand to other communities in our service area."



Bhumi Farm Organics Off Venables Valley Rd, Ashcroft BC Phone# 778-988-7558

Email: <u>bforganics@gmail.com</u>

Desert Hills Ranch 250 Elm St. Ashcroft BC Phone# 250-453-9878

Email: deserthillsranch@hotmail.com
Web: www.deserthillsranch.com



Horstings Farm Market 4570 Cariboo Hwy 97, Cache Creek BC

Phone# 250-457-6546

Email: horstingsfarm@shaw.ca Web: www.horstingsfarm.com

McAbee Fossil Beds



The McAbee Fossil beds site was closed to the public in 2012 when it was designated a BC heritage site. The General Manager was invited to the Committee to develop a strategy as to the vision and direction of the site.

Left to right: Kip Fennel, Ed Frey, Dennis Acreman, Bert Williams, Deb Arnott, Terri Hadwin, Elizabeth Deom, Rob Hood, Assu Nydam, David Dubois, Bruce Archibald, Sydney Johnsen, Cherlyn Billy, missing are Barbara Roden & Monica Dickinson.

Audited Financial Statements – Financial Information

2015	\$ 1,226,015 9,827 12,299	1,248,141 982 765,971 5,141	\$ 2,020,235	, ,	964,052	\$ 2,020,235
2016	1 1	890,336 1,245,915 16,673	,	, ,	964,052	2,152,924
	S	16,673	16,673 \$		16,673	16,673
100	8	54,719	54,719 \$	200,000	. (145,281)	54,719 \$
TON OF SU	\$ 55	197,150	207,015 \$, .	100,000 100,000 7,015	207,015 207,015 \$
DEVELOPMENT CORPORAT Statement of Financial Position March 31, 2016 alar ment Youth Financial	% %	268,218	276,521 \$	200,000	76,521	76,521 276,521 \$
Statement of J Statement of J Marci Regular Investment		183,082	1,410,829 \$		864,052 (100,000) 646,777	1,410,829 \$
UNITY FUTUR	\$ 515,	64,515	64,515 \$	000	515.63	64,515 \$
COMMI	32 S	122,652	\$ 122,652 \$ \$ 50,454 \$	50 454	72,198	72,198 \$ 122,652 \$
	ASSETS CURRENT Cash Accounts receivable (Note 4) Interest receivable (Note 5)	INTER-FUND RECEIVABLE LOANS RECEIVABLE (Note 6) TANGIBLE CAPITAL ASSETS (Note 8)	SETS	GOVERNMENT ASSISTANCE (Nor 10) INTER-FUND PAYABLE	FUND BALANCES Government contributions (Note 11) Interfund transfers (Note 11) Fund balances	COMMITMENTS (Note 16) See notes to financial statements CHARLES PLANTS TENISCE TO THE NEW YORK ACCOUNTS CHARLES PROFESSIONAL ACCOUNTS CHARLES PROFESS

Audited Financial Statements – Financial Information continued

OUR SERVICE AREA

Incorporated Communities

 □ District of Logan Lake □ Village of Ashcroft □ Village of Clinton □ District of Lillooet □ District of Hope 								
First Nations Communities								
Ashcroft Indian Band	Skeetchestn Indian Band	Boston Bar Band						
Cooks Ferry Indian Band	Canoe Creek Indian Band	Boothroyd Band						
Kanaka Bar Indian Band	High Bar Indian Band	Chehalis Band						
Lytton First Nations	Pavillion Indian Band	Seabird Island Band						
Nicomen Indian Band	Bridge River Indian Band	Spuzzum First Nation						
Oregan Jack Indian Band	Coyoose Creek Indian Band	Yale First Nation						
Siska Indian Band	Xaxl'ip Indian Band	Sto'lo Chawathil Band						
Skuppah Indian Band	Seton Lake Indian Band	Skawahalook First Nation						
Bonaparte Indian Band	T'it'q'et Indian Band	Shxw'pw'hamel First Nation						

Regional District Communities



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